Finance Director Easley's Responses about Audited Financial Statements

A paper was distributed to council at the February 21, 2017 Santa Paula Council meeting in response to Vice Mayor Gherardi's questions about the FY 2015/2016 Audited Financial Statements subsequently presented at this meeting.

Responding to the question about a disappearing line item for "Transfers" from the Enterprise Funds to the General Fund, Director Easley said:

"Overhead has been reclassified as a reduction in expenditures to the General Fund and an expenditures (sic) to the charged funds. Before, overhead was listed as a transfer and would therefore not be included in the calculation of revenue net of expenditures. They should truly be considered a reduction in expenditures as we are sharing the cost of overhead applicable expenditures."

Comingling Direct Expenses with Estimated Expenses Clouds Operating Picture

By reclassifying overhead expenditures based on an estimated rate of proration, the *pro rata* expenditures are comingled with direct expenses, which theoretically are a direct function of running the enterprise. This has the effect of making the actual operating costs of the plant cloudy. Furthermore, because the rate is estimated, this rate can change at any time without review. A 14% rate one year might become 19% in a future year or 25% if the city needs the revenue. See the table below to understand how the transfers become revenue to the General Fund. It should also be obvious that by including these estimated expenses in the net Enterprise income, there will be continual pressure to raise rates and the notion of a rebate will be impossible.

Estimated Expenses Proration Amount Changed Arbitrarily

Earlier in the year, Director Easley said this about the proration methodology via email, indicating that the *pro rata* estimates can be adjusted without review. In the case cited in the email, the rates were lowered, but conceivably, if the city needs revenue, they can be increased arbitrarily.

Prior to fiscal year 15/16, these figures were based on 14% of the funds expenditures, however, 14% was higher than the \$500,000 & \$527,000 which were charged and neither I nor the Dr. Gardner felt that the higher amount was reasonable. For instance, in 2013-2014, the amounts would have been \$646,748 and \$527,829 (See attached).

Rebate Model Did Not Clarify How Transfers Affected Formula

Based on the FirstSouthwest Wastewater Rebate Model which was distributed for the third and second quarters of 2016, it is not clear where these transfers fall in the calculation of the 1.2 bond covenant ratio. However, as an estimated *pro rata* share of citywide administrative fees, any increase in these estimated expenses will distort the 1.2 ratio which could affect the bond rating negatively. And it should be noted that any expense added above the line will necessitate the need for additional revenue from the ratepayers to offset those expenses.

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Honest Mistake, Sloppy Auditing or Obfuscation

The most troubling part of the reclassification of the transfers is the lack of transparency by the staff and the auditing firm. One would think that when making a major six-figure reclassification which would affect the net revenue of the Enterprise funds, this reclassification would merit a note in the Audited Financial Statement. However, no such note appears.

Nor does the transferred revenue appear as income to the General Fund in the audit, as it has in previous years, or is there a note to explain offset expenses. These transfers are completely obfuscated. There is absolutely no reference to them in the Audited Financial Statements as revenue to the General Fund.

If the transfers were indeed charged as an expense, but not transferred, then the Enterprise fund balances would increase theoretically. There does not appear to be reconciliation between the former accounting practice and the new accounting practice where the *pro rata* estimated expenses are comingled with direct expenses.

The city has been transferring up to \$1 million annually from the Enterprise Funds to the General Fund as a regular practice, the lack of disclosure for such transfers is neither GAAP nor transparent. And, it is potentially non-compliant with Proposition 218.

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CITY OF SANTA PAULA GENERAL FUND REVENUE - BY DEPARTMENT

| 1 | Actual | Actual | Actual | Estimated | Estimated |
|----------------------------------|------------|------------|------------|------------|------------|
| REVENUE TYPE | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 |
| SALES OF REPORTS, MAPS & PUB | 4 | 0 | 19 | 1,000 | 1,500 |
| 2% DEVELOPER IMPACT ADMIN FEE | 433 | 638 | 2,757 | 12,560 | 15,000 |
| FILMING FEES | 8,420 | 12,790 | 6,485 | 5,755 | 10,000 |
| MISC-DEPARTMENT REIMB | 21,463 | 0 | 0 | 0 | 0 |
| INSURANCE ADMINISTRATIVE FEE | 0 | 0 | 30 | 0 | 0 |
| RETURNED CHECK CHARGE | 3,826 | 4,024 | 2,575 | 2,495 | 2,800 |
| EMPLOYMENT GARNISHMENT CHARGE | 234 | 243 | 236 | 271 | 250 |
| LEGAL SETTLEMENT REVENUE | 54 | 0 | 940 | 0 | 0 |
| DISASTER RECOVERY | 0 | 0 | 0 | 0 | |
| WATER SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 |
| SUSPENSE-REVENUE | 0 | 0 | 0 | 0 | 100,000 |
| Charges for Services | 34,434 | 17,695 | 13,041 | 22,081 | 129,550 |
| MISCELLANEOUS | 3,934 | 1,375 | 0 | 0 | 0 |
| CASH OVER/SHORT | 0 | 0 | 2,350 | 60 | 0 |
| PRIOR YEAR ADJ REVENUE | (603) | 0 | 0 | 0 | 0 |
| CITY DONATIONS | 55 | 0 | 0 | 0 | 0 |
| SALE OF PROPERTY | 0 | 1,551,188 | 6,440 | 0 | 0 |
| Other Revenue | 3,386 | 1,552,564 | 8,790 | 60 | 0 |
| TRANSFER FM NPDES STORMWATER | 3,360 | 3,360 | 3,360 | 12,158 | 9,406 |
| TRANS FM-STORMWATER QUALITY | 9,731 | 9,731 | 9,731 | 12,030 | 28,483 |
| TRANSFER FROM GAS TAX FUND | 59,208 | 59,208 | 80,000 | 160,578 | 286,385 |
| TRANSFER FROM LTF | 0 | 0 | 0 | 21,981 | 44,255 |
| TRANSFER FROM REFUSE FUND | 161,005 | 5,258 | 0 | 0 | 0 |
| TRANSFER FROM SEWER FUND | 500,000 | 500,000 | 500,000 | 746,763 | 310,955 |
| TRANSFER FROM WATER FUND | 527,000 | 527,000 | 527,000 | 0 | 578,861 |
| OVERHEAD FROM EQUIP MAINT | 0 | 0 | 0 | 281,153 | 53,252 |
| FEE STUDY UPDATE & EA PERMITTING | 0 | 0 | 0 | 35,127 | 0 |
| Transfers | 1,260,304 | 1,104,557 | 1,120,091 | 1,269,790 | 1,311,597 |
| Total | 10,216,478 | 11,395,144 | 11,370,261 | 11,514,738 | 11,619,447 |
| GENERAL FUND TOTAL | 12,020,614 | 13,103,817 | 14,128,849 | 14,207,422 | 14,669,470 |

Chart from approved budget showing transfers to the General Fund from the Enterprise Funds.

| | | | EVALUE | | | | BUDGET 2013 | | | | | | |
|-----------|-----------------------|---------------------|---|--------------------------------------|--------------|--------------|------------------------------|------------------------------|------------------------------------|--------------------------|------------|------------|------------------|
| | | 2013-2014 ACTUAL | EXCLUDE TRANSFERS, OVERHEAD & RDA PASSTHRUS | CAPITAL OUTLAY & DEBT SERVICE ACTUAL | | Subtotal | OVERHEAD SPREAD 14.00% | NPDES STORM- WATER 205 | STORM - WATER QUALITY 206 | Gas Tax & LTF 280/281 | Sewer 610 | Water 620 | TOTAL OVERHEA |
| 05.5.5027 | NPDES Stormwater | 48,458.18 | (3,360.00) | - | - | 45,098.18 | 6,313.75 | 6,314 | | | | | 6,3 |
| 06.5.5026 | Stormwater Quality | 55,592.21 | (9,731.04) | - | - | 45,861.17 | 6,420.56 | | 6,421 | | | | 6,4 |
| 80.5.5021 | Street Eng | 13,756.74 | - | - | - | 13,756.74 | 1,925.94 | | | 1,926 | | | 1,9 |
| 80.5.5022 | Street Maint | 766,026.18 | (173,976.81) | - | - | 592,049.37 | 82,886.91 | | | 82,887 | | | 82,8 |
| 80.5.9??? | Capital Projects | - | - | 48.47 | 12.12 | 12.12 | 1.70 | | | 2 | | | |
| 10.5.5061 | Sewer Engineer | 421,496.95 | - | - | - | 421,496.95 | 59,009.57 | | | | 59,010 | | 59,0 |
| 10.5.5063 | Sewer Operations | 6,213,826.17 | (3,686,977.00) | 3,686,977.00 | 921,744.25 | 3,448,593.42 | 482,803.08 | | | | 482,803 | | 482,8 |
| 10.5.5065 | Sewer Debt Transfers | 1,365,300.71 | (1,357,742.11) | 682,503.33 | 170,625.83 | 178,184.43 | 24,945.82 | | | | 24,946 | | 24,9 |
| | Capital Projects | - | - | 1,584,455.78 | 396,113.95 | 396,113.95 | 55,455.95 | | | | 55,456 | | 55,4 |
| 20.5.2005 | UB Customer Billing | 350,477.42 | - | - | - | 350,477.42 | 49,066.84 | | | | 24,533 | 24,533 | 49,0 |
| | Water Engineer | 529,215.33 | | - | - | 529,215.33 | 74,090.15 | | | | | 74,090 | , , , |
| | Water Maintenance | 994,359.20 | | - | - | 925,497.95 | 129,569.71 | | | | | 129,570 | |
| | Water Sys Operations | 1,088,851.68 | | - | - | 1,088,851.68 | 152,439.24 | | | | | 152,439 | |
| | Water Debt Transfers | 512,263.79 | (527,000.00) | 3,957,937.50 | 989,484.38 | 974,748.17 | 136,464.74 | | | | | 136,465 | 136,4 |
| | Water Non-Depart | - | - | - | - | - | - | | | | | 0 | |
| | Capital Projects | - | - | 306,628.72 | | 76,657.18 | 10,732.01 | | | | | 10,732 | |
| | Grand Total | 12,359,624.56 | (5,827,648.21) | 10,218,550.80 | 2,554,637.70 | 9,086,614.05 | 1,272,125.97 | 6,314 | 6,421 | 84,815 | 646,748 | 527,829 | 1,272,12 |
| | Current Overhead Budg | et | | | | | | 3,360,00 | 9.731.00 | 59.208.00 | 500.000.00 | 527.000.00 | 1.099.2 |
| | Difference | | | | | | | 2.953.75 | (3,310.44) | 25,606,55 | 146.747.84 | 829.26 | , , , , , , |

City of Santa Paula Wastewater System Rate Rebate 2nd Quarter CY 2016

| | Projected FY 2016 | Estimated Actuals FY 2016 |
|---|----------------------|---------------------------------|
| OPERATING REVENUES | | |
| Sewer Service Charges | \$11,000,000 | \$10,052,096 |
| Sewer Connection Fee | \$100,000 | 103,325 |
| TOTAL OPERATING REVENUE | \$11,100,000 | \$10,155,421 |
| OPERATING EXPENSES | | |
| Total Cost of Sales | \$2,500,000 | \$1,802,753 |
| Total Administration | \$1,200,000 | \$2,045,128 |
| TOTAL OPERATING EXPENSES | \$3,700,000 | \$3,847,881 |
| Net Income Availabe for Debt Service | \$7,400,000 | \$6,307,540 |
| Series 2010A | \$391,445 | \$391,445 |
| Series 2010B | \$491,825 | \$491,825 |
| Series 2015A | \$2,423,549 | \$2,423,549 |
| Series 2015B | \$1,561,250 | \$1,561,250 |
| Total Debt Service | \$4,868,070 | \$4,868,070 |
| Debt Service Coverage | 1.52 | 1.30 |
| Net Income Availabe After Debt Service | \$2,531,931 | \$1,439,470 |
| | | |
| Bond Proceeds Beginning Balance | \$2,874,791 | \$2,874,791 |
| - CapEx | (\$1,000,000) | (\$1,608,549) |
| Bond Proceeds Ending Balance | \$1,874,791 | \$1,266,242 |
| Unrestricted Cash Beginning Balance | \$8,213,325 | \$8,213,325 |
| + Net Income | \$2,531,931 | \$1,439,470 |
| - O&M Contract Breakage | (\$800,000) | \$0 |
| - CapEx | \$0 | (\$150,745) |
| - Extraordinary Expense (Wastewater Spill) | (\$1,000,000) | (\$1,208,078) |
| - CY 1st Quarter Rate Rebate (\$60 per account) | (\$378,000) | (\$535,800) |
| - CY 2nd Quarter Rate Rebate (\$0 per account) | | \$0 |
| Unrestricted Cash Ending Balance | \$8,567,256 | \$7,758,172 |
| Unrestricted Days Cash | 365 | 325 |
| System Users | 6,300 | 8,930 |
| Monthly User Rebate | \$20.00 | \$0.00 |

